| Name of Listed Company: | MS&AD Insurance Group Holdings, Inc.                                    |  |  |  |
|-------------------------|---|--|--|--|
| Name of Representative: | Yasuyoshi Karasawa, President   |  |  |  |
|                         | (Securities Code: 8725, Tokyo Stock Exchange and Nagoya Stock Exchange) |  |  |  |
| Contact:                | Corporate Communications and Investor Relations Dept.                   |  |  |  |
|                         | e-mail: ms_ad_ir@ms-ad-hd.com   |  |  |  |

## Notice Regarding Dividend of Surplus for the Year Ended March 31, 2016

MS&AD Insurance Group Holdings, Inc.(the "Company") hereby announces that at the meeting of the Board of Directors held on May 20, 2016, the Company resolved to implement a dividend of surplus as follows, with the date of record of March 31, 2016.

Note that this dividend of surplus will be tabled for approval at the 8<sup>th</sup> Annual Shareholders Meeting scheduled to be held on June 22, 2016.

## 1. Discription of Dividend

|                          | Final amount       | Most recent dividend forecast<br>(announced May 20, 2015) | Previous year dividend |  |
|--------------------------|--------------------|---|------------------------|--|
| Date of record           | March 31, 2016     | Same as at left   | March 31, 2015         |  |
| Dividend per share       | 55.00 yen          | 35.00 yen   | 36.00 yen              |  |
| Total amount of dividend | 33,202 million yen | _   | 22,038 million yen     |  |
| Effective date           | June 23, 2016      | —   | June 23, 2015          |  |
| Dividend funds           | Retained earnings  | —   | Retained earnings      |  |

## 2. Reason

The Company's capital management policy is based on maintainning stable per share dividend levels, and steadily increasing dividends by strengthening our earning power. Our basic shareholder return policy is to return hareholder approximately 50% of Group Core Profit to shareholders in the medium run through dividends and the repurchase of our own shares. Based on this policy, and considering our results for the fiscal year ended March 31, 2016 as well as the outlook for results going forward, we will raise the year-end dividend for the fiscal year ended March 31, 2016 by 20 yen from the 35 yen per share in our previous forecast, to 55 yen. Combined with the interim dividend of 35 yen already implemented, this will bring the per share dividend for the full year to 90 yen per share.

(Note) Group Core Profit is a proprietary indicator the Company uses to indicate the ordinay earning power of the Group as a whole, and based on consolidated net income, it is computed by excluding one-time gains or losses, such as the gains and losses from the sale of long-term shareholgings, etc.

(Reference) Beakdown of full-year dividend

|   | Dividend per share (yen) and total amount of dividend (million yen) |                 |                 |                 |              |                 |  |
|---|---|-----------------|-----------------|-----------------|--------------|-----------------|--|
|   | End of 2 <sup>nd</sup> Quarter                                      |                 | Fiscal year end |                 | Full year    |                 |  |
| Date of record                            | Per share   | Total<br>amount | Per share       | Total<br>amount | Per share    | Total<br>amount |  |
| Forecast for year ended<br>March 31, 2016 |   |                 | 55.00<br>yen    | 33,202          | 90.00<br>yen | 54,447          |  |
| Actual for year ended March 31, 2016      | 35.00<br>yen  | 21,245          |                 |                 |              |                 |  |
| Actual for year ended March 31, 2015      | 29.00<br>yen  | 17,862          | 36.00<br>yen    | 22,038          | 65.00<br>yen | 39,900          |  |

- End -