Name of Listed Company: MS&AD Insurance Group Holdings, Inc.

Name of Representative: Shinichiro Funabiki, President & CEO

(Securities Code: 8725, Tokyo Stock Exchange and Nagoya Stock Exchange)

Contact: Corporate Communications Dept.

https://www.ms-ad-hd.com/en/ir/contact.html

Submission of Reports on Business Improvement Plans by MS&AD subsidiaries

Mitsui Sumitomo Insurance Co., Ltd. and Aioi Nissay Dowa Insurance Co., Ltd., subsidiaries of MS&AD Insurance Group Holdings, Inc., each submitted a fifth interim report on progress made under their respective Business Improvement Plan to the Financial Services Agency of Japan ("FSA") today, pursuant to the FSA's orders dated December 26, 2023. The outlines of the Reports are available at https://www.ms-ad-hd.com/ja/important_notice/notice-02.html (available in Japanese only).