# CONSOLIDATED BALANCE SHEETS (Continued) March 31, 2002 and 2003

	2002 (Yan in	2003
LIABILITIES AND SHAREHOLDERS' EQUITY	(Tell III	millions)
Liabilities:		
Losses and claims (Note 22):		
Reported and estimated losses and claims	¥ 573,087	630,581
Adjustment expenses	28,996	29,597
Total losses and claims	602,083	660,178
Unearned premiums	1,109,904	1,209,348
Future policy benefits for life insurance contracts	356,724	444,041
Investment deposits by policyholders (Notes 8 and 11)	2,677,232	2,507,250
Indebtedness to affiliates	2,167	1,700
Accrued income taxes (Note 5):	,	,
Payable	3,381	22,181
Deferred applicable to:	,	,
Unrealized gains on investments	425,529	281,695
Other	3,981	(27,385)
Total accrued income taxes	432,891	276,491
Retirement and severance benefits (Note 7)	145,195	210,143
Ceded reinsurance balances payable	65,326	81,520
Short-term debt (Note 6)	64,148	22,647
Long-term debt (Notes 6 and 11)	22,500	1,100
Other liabilities	109,880	118,318
Total liabilities	5,588,050	5,532,736
Minority interests	1,236	<u>853</u>
Shareholders' equity:		
Common stock:		
Authorized – 3,000,000,000 shares;		
issued – 1,479,894,005 shares in 2002 and		
2003 (Notes 6 and 14)	126,376	126,376
Other shareholders' equity:		
Additional paid-in capital (Note 14)	75,372	75,372
Retained earnings:		
Appropriated (Note 15):		
Legal reserve	36,585	38,953
Reserve for price fluctuation	20,663	6,831
Unappropriated (Note 16)	1,038,971	1,077,797
Accumulated other comprehensive income (Note 17)	540,805	233,696
Treasury stock, 19,921,884 shares in 2002 and		
28,301,836 shares in 2003, at cost	(11,603)	(15,972)
Total shareholders' equity	1,827,169	1,543,053
Commitments and contingent liabilities (Notes 9 and 13)		
Total liabilities and shareholders' equity	¥ <u>7,416,455</u>	<u>7,076,642</u>

#### CONSOLIDATED STATEMENTS OF INCOME Years ended March 31, 2001, 2002 and 2003

		2002 (Yen in million ept per share o	
Revenue:			·
Net premiums written	¥ 1,195,450	1,232,000	1,300,681
Less increase in unearned premiums	41,025	49,325	72,681
Net premiums earned (Note 9)	1,154,425	1,182,675	1,228,000
Premium income for life insurance contracts (Note 9)	116,369	137,324	147,761
Investment income, net of investment expenses (Note 3)	137,310	124,029	116,603
Realized gains (losses) on investments (Note 3)	30,262	(7,318)	(2,159)
Total revenue	1,438,366	1,436,710	1,490,205
Expenses:			
Losses, claims and loss adjustment expenses (Note 9):			
Losses and claims incurred and provided for	663,855	649,284	681,539
Related adjustment expenses	61,443	57,779	64,216
Policyholder benefits for life insurance contracts (Note 9)	97,304	120,727	129,829
Policy acquisition costs	367,520	330,871	364,655
Investment income credited to investment deposits			
by policyholders (Note 8)	76,847	69,440	63,597
Other expenses (Note 21)	<u>117,190</u>	<u>155,983</u>	118,038
Total expenses	1,384,159	1,384,084	1,421,874
Income before income taxes	54,207	52,626	68,331
Income taxes (Note 5):			
Current	14,628	17,862	34,489
Deferred	1,349	8,090	(4,600)
Total income taxes	<u> 15,977</u>	<u>25,952</u>	29,889
Minority interests	247	153	130
Income before cumulative effect of change in accounting			
principle	37,983	26,521	38,312
Cumulative effect of change in accounting principle,			
net of tax (Note 2(o)):		(540)	<del>_</del>
Net income	¥ <u>37,983</u>	<u>25,981</u>	38,312
Earnings per share (Notes 2(p) and 16):			
Income before cumulative effect of change in accounting			
principle:			
Basic	¥ 25.41	17.94	26.29
Diluted	23.71	16.87	24.93
Net income:			
Basic	¥ 25.41	17.58	26.29
Diluted	23.71	16.53	24.93

# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME Years ended March 31, 2001, 2002 and 2003

		<u>2001</u>	2002	2003
	(Yen in millions)			s)
Net income	¥	37,983	25,981	38,312
Other comprehensive loss, net of tax (Note 17):				
Foreign currency translation adjustments		2,699	5,042	(4,650)
Unrealized losses on securities		(186,859)	(188,030)	(257,372)
Net gains (losses) on derivative instruments		-	852	(398)
Minimum pension liability adjustment	_	<u>(6,017</u> )	<u>8,678</u>	(44,689)
Other comprehensive loss	_	<u>(190,177</u> )	(173,458)	(307,109)
Comprehensive income (loss)	¥_	<u>(152,194</u> )	<u>(147,477</u> )	<u>(268,797</u> )

# CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY Years ended March 31, 2001, 2002 and 2003

	<u>2001</u>	2002 (Yen in million	<u>2003</u> s,
	except per share data)		
Common stock:  Balance at beginning of year  Conversion of convertible debentures	¥ 128,071	126,374 2	126,376
Redemption and cancellation of common stock (Note 14) Balance at end of year	(1,699) 126,374		126,376
Additional maid in comital			
Additional paid-in capital:  Balance at beginning of year  Conversion of convertible debentures	93,775 2	75,369 3	75,372
Redemption and cancellation of common stock (Note 14)	(18,408)	) <u> </u>	<del>_</del>
Balance at end of year	<u>75,369</u>	<u>75,372</u>	<u>75,372</u>
Legal reserve:			
Balance at beginning of year	31,964	34,257	36,585
Transfer from unappropriated retained earnings (Note 15)	2,293	2,328	2,368
Balance at end of year	<u>34,257</u>	<u>36,585</u>	<u>38,953</u>
Reserve for price fluctuation:			
Balance at beginning of year	15,601	19,713	20,663
Transfer from (to) unappropriated retained	4 112	050	(12 922)
earnings (Note 15) Balance at end of year	4,112 19,713	950 20,663	(13,832) 6,831
Balance at end of year	19,/13	20,005	0,031
Unappropriated retained earnings:			
Balance at beginning of year	1,005,481	1,026,541	1,038,971
Net income for the year	37,983	25,981	38,312
Dividends paid (Note 16)	(10,518)	(10,273)	(10,950)
Transfers from (to) (Note 15):			
Legal reserve	(2,293)		(2,368)
Reserve for price fluctuation	(4,112)		13,832
Balance at end of year (Note 16)	<u>1,026,541</u>	<u>1,038,971</u>	1,077,797
Accumulated other comprehensive income (Notes 3, 5, 7 and 17):			
Balance at beginning of year	904,440	714,263	540,805
Other comprehensive loss, net of tax	_(190,177)		(307,109)
Balance at end of year	714,263	540,805	233,696
Treasury stock:			
Balance at beginning of year	_	_	(11,603)
Purchase of common stock	-	(11,603)	(11,003) (4,369)
Balance at end of year		(11,603)	(15,972)
Total shareholders' equity	¥ 1,996,517	1,827,169	1,543,053
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Cash dividends per share (Note 16)	¥ <u>6.94</u>	6.94	<u>7.50</u>

#### CONSOLIDATED STATEMENTS OF CASH FLOWS Years ended March 31, 2001, 2002 and 2003

	<u>2001</u>	2002	2003
		(Yen in million	ns)
Net cash provided by operating activities (Note 18)	¥ 205,178	187,442	243,453
Cash flows from investing activities:	203,170	107,442	<u>2+3,+33</u>
Proceeds from:			
Securities available for sale:			
Fixed maturities	289,121	295,243	325,388
Equity securities	97,836	84,592	106,234
Trading securities:	77,030	01,352	100,231
Fixed maturities	1,944	_	_
Equity securities	1,739	_	_
Fixed maturities available for sale matured	266,059	222,581	229,194
Fixed maturities held to maturity matured	1,415	4,100	3,568
Investment real estate	2	-	3,210
Collection of:	_		3,210
Mortgage loans on real estate	15,871	29,884	11,047
Policy loans	50,716	36,947	26,841
Other long-term investments	306,855	265,020	206,131
Purchases of:	200,022	200,020	200,101
Securities available for sale:			
Fixed maturities	(689,604)	(692,980)	(622,497)
Equity securities	(89,599)	, ,	(100,020)
Securities held to maturity:	(0,,0,,)	(12,022)	(,,
Fixed maturities	(13,615)	_	(1,634)
Investments in:	( - , ,		( ) /
Mortgage loans on real estate	(7,210)	(3,874)	(7,537)
Investment real estate	(299)		(1,030)
Policy loans	(49,183)		(27,893)
Other long-term investments	(174,197)		(175,782)
Decrease in short-term investments, net	30,184	18,002	36,585
Decrease (increase) in investments in and	·		-
indebtedness from affiliates	(1,476)	3,039	(5,236)
Increase in property and equipment, net	(4,696)		(8,155)
Business acquired, net of cash acquired	13,744	-	_
Business disposed of, net of cash held by the disposed business	-	-	(1,781)
Other, net	<u>(986</u> )	2,966	5,518
Net cash provided by (used in) investing activities	44,621	<u>(15,759</u> )	2,151

# CONSOLIDATED STATEMENTS OF CASH FLOWS (Continued) Years ended March 31, 2001, 2002 and 2003

	<u>2001</u> (	<u>2002</u> Yen in millior	2003 ns)
Cash flows from financing activities:			
Decrease in commercial paper	(30,000)	_	-
Decrease in investment deposits by policyholders	(140,359)	(159,054)	(169,560)
Repayment of short-term debt	-	(19,854)	(64,148)
Proceeds from long-term debt	500	-	1,369
Repayment of long-term debt	-	(450)	-
Redemption and cancellation of common stock	(20,106)	_	-
Acquisition of treasury stock	-	(11,598)	(4,369)
Dividends paid to shareholders	(10,526)	(10,328)	(11,247)
Other, net	<u>(570</u> )	<u>(3)</u>	(194)
Net cash used in financing activities	( <u>201,061</u> )	(201,287)	( <u>248,149</u> )
Effect of exchange rate changes on cash and cash equivalents	4,275	1,103	883
Net change in cash and cash equivalents	53,013	(28,501)	(1,662)
Cash and cash equivalents at beginning of year	348,269	401,282	372,781
Cash and cash equivalents at end of year	¥ <u>401,282</u>	<u>372,781</u>	<u>371,119</u>