

# Materials for FY 2012 3Q Results Briefing Conference Call

February 14, 2013 (Thu) MS&AD Insurance Group Holdings, Inc.

MS&AD Insurance Group Holdings, Inc.

I am Takayoshi Umemura from MS&AD Holdings.

Thank you for finding time in your busy schedules for participating in our conference call today.

Today's materials include our "Quarterly Earnings Report" and a document entitled "Materials for FY 2012 3Q Results Briefing: Conference Call" prepared in slide format.

My explanation will be based solely on the slides.

# Addendum 1: Consolidated Earnings for FY 2012 3Q (1)



Direct and net premiums written increased satisfactorily due to the rate revision effects and other factors. Net income increased to 94.3 billion yen, improving significantly from the same period of the previous year which was affected by Thailand floods. (¥bn)

| <u> </u>                               |                 |                 |            | _                |
|--|-----------------|-----------------|------------|------------------|
|  | FY2011 3rd Qtr. | FY2012 3rd Qtr. |            |                  |
|  | Results         | Results         | YoY change |                  |
| Direct premiums written (Excluding     | 2,097.9         | 2,164.3         | 66.3       | $\downarrow$     |
| premiums of savings-type insurance) *1 | 2,097.9         | 2,104.5         | 00.3       | Ľ                |
| Mitsui Sumitomo Insurance              | 1,014.4         | 1,060.4         | 46.0       | L                |
| Aioi Nissay Dowa Insurance             | 885.0           | 902.6           | 17.5       |                  |
| Net premiums written *1                | 1,923.2         | 1,976.8         | 53.6       | $\triangleright$ |
| Mitsui Sumitomo Insurance              | 947.0           | 980.1           | 33.1       |                  |
| Aioi Nissay Dowa Insurance             | 808.2           | 829.5           | 21.2       |                  |
| Life insurance premiums                | 312.8           | 489.4           | 176.5      | $\geq$           |
| Consolidated ordinary profit           | -158.2          | 145.8           | 304.0      | Þ                |
| Mitsui Sumitomo Insurance              | -133.0          | 85.1            | 218.2      |                  |
| Aioi Nissay Dowa Insurance             | 4.3             | 27.4            | 23.0       |                  |
| Consolidated net income*2              | -202.9          | 94.3            | 297.3      | Þ                |
| Mitsui Sumitomo Insurance              | -116.6          | 60.5            | 177.1      |                  |
| Aioi Nissay Dowa Insurance             | -51.0           | 14.7            | 65.8       |                  |
| Mitsui Direct General Insurance        | 0.3             | 0.4             | 0.1        | ,                |
| MSI Aoi Life                           | -10.2           | 2.0             | 12.2       | 1                |
| MSI Primary Life                       | 8.1             | 18.5            | 10.4       | á                |
| Overseas subsidiaries                  | -7.1            | 11.8            | 18.9       | ] '              |
| Other: consolidation adjustments       | -26.3           | -13.7           | 12.6       |                  |

<sup>\*1:</sup> Net premiums written exclude Good Result Return premiums of the "ModoRich" auto insurance product, which contains a special clause related to premium adjustment and refund at maturity. \*2: Net income of subsidiaries is on an equity stake basis.

Growth Rate

3.2% 4.5% 2.0% 2.8% 3.5% 2.6% 56.4%

Please look at the first page of the slides entitled "Addendum 1." I will provide an overview of the consolidated earnings for the nine months ended December 31, 2012.

First are direct net premiums written, which on a consolidated basis increased by 66.3 billion yen (+3.2%) from the same period in the previous year, reflecting an increase in earnings of 46.0 billion yen (4.5%) for Mitsui Sumitomo Insurance and 17.5 billion yen (2.0%) for Aioi Nissay Dowa Insurance.

Net premiums written on a consolidated basis also rose 2.8% to 53.6 billion yen.

As previously explained, the major factor for both of the core non-life companies was an increase in earnings from automobile insurance and compulsory automobile liability insurance resulting from a revision in premiums. Other insurance lines, however, also showed a trend of steadily increasing.

Next are life insurance premiums, which showed a significant year-on-year increase of 176.5 billion yen.

In addition to Mitsui Sumitomo Primary Life Insurance ("MSI Primary Life") increasing its revenue by 155.3 billion yen thanks to robust sales performance of new products, Mitsui Sumitomo Aioi Life Insurance ("MSI Aioi Life") also fared well with new term life insurance contracts, growing its earnings by 20.3 billion yen, as both of these subsidiaries continued to expand their operations.

Turning to profitability, underwriting profit ended up in the black for both Mitsui Sumitomo Insurance and Aioi Nissay Dowa Insurance, behind which are positive factors including the following. That is, relating to Thai floods, incurred loss got a little smaller in the current fiscal year compared to the conservative estimate in the previous year, and reversal of loss catastrophe reserves piled up as claims payment proceeded. Also we see signs of gradual improvement in the loss ratio in the mainstay line of auto.

In the life insurance business, MSI Aioi Life and MSI Primary Life had significant increases in earnings, making a marked contribution to earnings of the group as a whole. Overseas business is on track in its earnings.

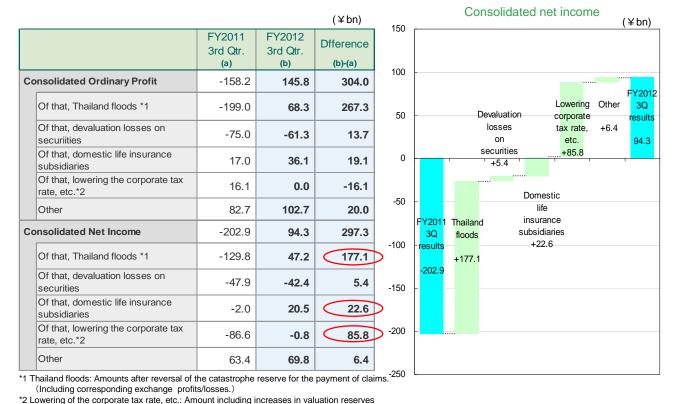
With regard to asset management, loss on devaluation of securities was 61.3 billion yen for the group as a whole, an improvement of 63.1 billion yen from September 30, 2012, and investment income also improved for both of the core non-life companies.

As a result, consolidated ordinary profit was 145.8 billion yen, and consolidated net income was 94.3 billion yen. Year-on-year, consolidated ordinary profit improved by 304.0 billion yen, including the effects of lowering of corporate tax rate in the previous fiscal year, and consolidated net income increased significantly by 297.3 billion yen.





2



for deferred tax assets related to impairment losses on securities.

Next, please look at "Addendum 2." Here we show year-on-year comparisons between the earnings for the nine months ended December 31, 2012 and those for the same period the previous year.

The tables on the left for "Consolidated Ordinary Profit" and "Consolidated Net Income" show changes from the previous year, noting the impact of major factors.

Also, "Consolidated Net Income" on the right illustrates changes from the first nine months of the previous fiscal year through the first nine months of this fiscal year in graph form.

As you can see, the impacts of floods in Thailand and corporate tax reduction, etc. during the previous fiscal year turned into positive factors in the current fiscal year. In addition, increased earnings of domestic life insurance subsidiaries made a significant contribution to group results.

# Addendum 3: Impact of Natural Catastrophes (FY 2012 3Q Results) (1)



#### Natural catastrophes

(¥bn)

|   | Net Claims paid |            | Increase in | Increase in provision for |       | Incurred losses |        |
|---|-----------------|------------|-------------|---------------------------|-------|-----------------|--------|
|   |                 | YoY Change | O/S         | YoY Change                |       | YoY Change      | Claims |
| Natural catastorophes in Japan occurring during FY2012          | 45.3            | 5.5        | 6.1         | -2.9                      | 51.5  | 2.5             | 6.1    |
| Thailand floods   | 61.5            | 24.7       | -72.0       | -270.9                    | -10.5 | -246.2          | 100.7  |
| Great East Japan E/Q excluding residential earthquake insurance | 4.8             | -26.5      | -3.8        | 34.5                      | 1.0   | 8.0             | 7.4    |
| Subtotal  | 111.8           | 3.7        | -69.7       | -239.4                    | 42.0  | -235.6          | 114.3  |
| Great East Japan E/Q, residential earthquake insurance          | 0.0             | -146.0     | 0.0         | 18.2                      | 0.0   | -127.7          | 0.0    |
| Total   | 111.8           | -142.2     | -69.7       | -221.1                    | 42.0  | -363.3          | 114.3  |

### Natural catastrophes in Japan occurring during FY2012

(¥bn)

|                            | Net claims paid |            | Increase in provision for O/S |            | Incurred losses |            | Outstanding |
|----------------------------|-----------------|------------|-------------------------------|------------|-----------------|------------|-------------|
|                            |                 | YoY Change |                               | YoY Change |                 | YoY Change | Claims      |
| Mitsui Sumitomo Insurance  | 25.4            | 2.5        | 4.2                           | -2.3       | 29.6            | 0.1        | 4.2         |
| Aioi Nissay Dowa Insurance | 19.9            | 3.0        | 1.9                           | -0.6       | 21.9            | 2.3        | 1.9         |
| Total                      | 45.3            | 5.5        | 6.1                           | -2.9       | 51.5            | 2.5        | 6.1         |

MS&AD Insurance Group Holdings, Inc

3

Let's move on to Addendum 3 and Addendum 4, which together illustrate the impact of natural disasters.

The table at the top of Addendum 3 summarizes the impact of domestic "nat cats" that occurred during the current fiscal year as well the Great East Japan Earthquake and the floods in Thailand that occurred prior to the previous fiscal year. While incurred loss from natural disasters in Japan since the beginning of the current fiscal year have been slightly more than during typical years since, incurred losses on natural catastrophes, excluding residential earthquake insurance, decreased by 235.6 billion yen year on year to 42.0 billion yen. The decrease of nat cat impact year on year includes positive factors relating to Thai floods including the rebound of incurred loss of more than 230 billion yen in the equivalent period last year, and the decreased incurred loss of 10.5 billion yen for the current fiscal year.

The table in the lower section shows figures for claims payment and incurred losses for the two core non-life insurance companies in relation to "Nat cat in Japan during the Current Fiscal Year."

Nat cat in Japan during the Current Fiscal Year included much damage caused by "bomb cyclones," unseasonal large typhoons and torrential rain and other natural disasters which occurred in the first six months of the fiscal year. Although the trend came down to normal in the 3rd quarter, incurred losses for the two core non-life insurance companies amounted to 51.5 bullion yen, surpassing that of the previous year, which was larger than the typical year.

# Addendum 4: Impact of Natural Catastrophes (FY 2012 3Q Results) (2)



#### Thailand floods

(¥bn)

|                                 | Net clai | ms paid    | Increase in pro | ovision for O/S | Incurred losses |            | Outstanding |
|---------------------------------|----------|------------|-----------------|-----------------|-----------------|------------|-------------|
|                                 |          | YoY change |                 | YoY change      |                 | YoY change | Claims      |
| Mitsui Sumitomo Insurance       | 51.7     | 17.0       | -60.6           | -219.8          | -8.9            | -202.7     | 82.1        |
| Aioi Nissay Dowa Insurance      | 6.1      | 4.1        | -8.4            | -40.7           | -2.3            | -36.6      | 13.2        |
| Overseas insurance subsidiaries | 3.6      | 3.5        | -2.9            | -10.3           | 0.7             | -6.7       | 5.3         |
| Total                           | 61.5     | 24.7       | -72.0           | -270.9          | -10.5           | -246.2     | 100.7       |

#### Great East Japan Earthquake (excluding residential earthquake insurance)

(¥bn)

|                            | Net clai | ms paid    | Increase in pro | ovision for O/S | Incurred Losses |            | Outstanding |
|----------------------------|----------|------------|-----------------|-----------------|-----------------|------------|-------------|
|                            |          | YoY change |                 | YoY change      |                 | YoY change | Claims      |
| Mitsui Sumitomo Insurance  | 3.4      | -15.2      | -2.5            | 22.7            | 0.8             | 7.5        | 6.9         |
| Aioi Nissay Dowa Insurance | 1.4      | -11.2      | -1.2            | 11.7            | 0.1             | 0.4        | 0.5         |
| Total                      | 4.8      | -26.5      | -3.8            | 34.5            | 1.0             | 8.0        | 7.4         |

MS&AD Insurance Group Holdings, Inc

4

If you turn to Addendum 4 on the next page, you will find figures for net claims paid and incurred losses for the two Group insurance companies in question related to the Thai floods and the Great East Japan Earthquake (excluding residential earthquake insurance) within natural catastrophes.

Please take a look at the table at the top. During the nine months ended December 31, 2012, the Group paid out a total of 61.5 billion yen for claims stemming from the floods in Thailand.

In addition, although the total incurred losses for the Group decreased by 10.5 billion yen, this included a roughly 2.1 billion yen increase in incurred losses on a yen-denominated basis due to the depreciation in the value of the yen against the Thai baht, which was a reversal of the trend until the second quarter.

However, in the same way until the second quarter, as baht-denominated deposits and forward exchange contracts were held in reserve for payment of outstanding claims there was a foreign exchange gain that almost offset the impact of foreign exchange on incurred loss.

# Addendum 5: Catastrophe Reserves/ Devaluation Losses on Securities (FY 2012 3Q Results)



#### Catastrophe Reserves

(¥ bn)

|                   |          | Mitsui Sumito | mo Insurance | <del>)</del> | Aioi Nissay Dowa Insurance |            |            | е           |
|-------------------|----------|---------------|--------------|--------------|----------------------------|------------|------------|-------------|
|                   | Reversal | Provisions    | Net change   | Outstanding  | Reversal                   | Provisions | Net change | Outstanding |
| Fire              | 66.3     | 12.0          | -54.3        | 80.0         | 30.2                       | 5.6        | -24.5      | 110.3       |
| Marine            | 0.0      | 1.5           | 1.5          | 66.2         | 0.0                        | 0.2        | 0.2        | 13.2        |
| Personal accident | 5.5      | 3.2           | -2.2         | 64.3         | 0.0                        | 1.7        | 1.7        | 56.1        |
| Auto              | 18.2     | 14.2          | -4.0         | 14.2         | 20.3                       | 15.6       | -4.7       | 15.6        |
| Other             | 2.5      | 6.4           | 3.8          | 138.4        | 3.9                        | 3.3        | -0.5       | 50.8        |
| Total             | 92.7     | 37.5          | -55.2        | 363.3        | 54.5                       | 26.5       | -27.9      | 246.1       |
| (YoY Change)      | 16.0     | 0.4           | -15.6        |              | -5.0                       | 0.5        | 5.5        |             |

#### Devaluation Losses on Securities

(¥ bn)

|                                  | MS&AD Holdings<br>(Consolidated) | Mitsui Sumitomo<br>Insurance<br>(Non-consolidated) | Aioi Nissay Dowa<br>Insurance<br>(Non-consolidated) | Other Subsidiaries (Non-consolidated) | Consolidation Adjustments<br>(Incl. Adj. for Purchase<br>Method) |
|----------------------------------|----------------------------------|--|---|---------------------------------------|--|
| Devaluation losses on securities | 61.3                             | 34.8   | 16.3  | 0.7                                   | 9.3  |
| Of this, stocks                  | 58.8                             | 34.6   | 15.6  | 0.0                                   | 8.6  |

MS&AD Insurance Group Holdings, Inc.

5

Please look at Addendum 5. I will now discuss the situation concerning the catastrophe reserves and losses on devaluation of securities held.

First, the table at the top gives an overview of reversals and provisions to the catastrophe reserves for both Mitsui Sumitomo Insurance and Aioi Nissay Dowa Insurance. Along with the progress of claims payment stemming from the major disasters shown in Addendum 3, the net reversal incorporating reversals and provisions of the catastrophe reserve at Mitsui Sumitomo Insurance expanded to 55.2 billion yen, at Aioi Nissay Dowa Insurance also expanded to 27.9 billion yen during the nine months ended December 31, 2012.

The bottom table provides an overview of the breakdown of the devaluation losses on securities of the respective Group companies and their consolidation adjustments, which were almost halved from September 30, 2012 to 61.3 billion yen.

# Addendum 6: Improvement in Revenues and Expenditures for Auto Insurance (FY 2012 3Q Results)



### Trends in Accident Numbers (Excluding natural catastrophes, per day, YoY same-month change)



coverage types, excluding accidents covered by special clauses



## Premiums, Payouts and Earned to Incurred Loss Ratio

| Mitsui Sumitomo Insurance               |                               |                                    |  |  |  |  |
|---|-------------------------------|------------------------------------|--|--|--|--|
| (Domestic, Sales Basis)                 | No. of<br>Insured<br>Vehicles | Insurance<br>Premium<br>Unit Price | Insurance<br>Premiums                  |  |  |  |
| Factors Inc./Dec.<br>Insurance Premiums | +0.7%                         | +2.9%                              | +3.7%                                  |  |  |  |
| (Domestic)                              | Bodily injury liability       | Property damage liability          | Vehicle damage<br>(Excluding nat cats) |  |  |  |
| Change in average payout per claim      | -9.3%                         | +0.7%                              | +0.9%                                  |  |  |  |
| (Excluding loss adj. expenses)          | Dec. 2010                     | Dec. 2011                          | Dec. 2012                              |  |  |  |
| El Loss Ratio                           | 66.6%                         | 63.9%                              | 61.6%                                  |  |  |  |

| Aioi Nissay Dowa Insurance  No. of Insurance                                     |                             |
|--|-----------------------------|
| No. of Insurance   |                             |
| (Domestic Sales Basis)   Insured   Premium   ""                                  | surance<br>emiums           |
| Factors Inc./Dec. Insurance Premiums -0.8% +2.9%                                 | +2.0%                       |
|  | le damage<br>ding nat cats) |
| Change in average payout per claim +5.2% +2.3%                                   | +1.2%                       |
| <excluding adjustment="" expenses="" loss=""> Dec. 2010 Dec. 2011 De</excluding> | c. 2012                     |
| El Loss Ratio 65.4% 62.3%  | 62.2%                       |

All factors for increase/decrease in insurance premiums are based on sales results (Apr.-Dec.). %YoY

Next, I would like to explain the improvement in revenues and expenditures for auto insurance. Please turn to Addendum 6.

The upper table contains a line graph showing changes in the number of accidents compared to the same months in the preceding year for both Mitsui Sumitomo Insurance and Aioi Nissay Dowa Insurance.

In the FY2012, both companies generally fell below the previous year's level until October, although showing the effect of the rebound in the volume of traffic that decreased during April and May due to the Great East Japan Earthquake. This level then exceeded that of the previous year moving toward December, but analysis has shown that this is due to the effect of heavier snow in November than typical years in northern and eastern Japan, and the number of accidents was determined to be on par with the previous year on a cumulative basis.

Next, please take a look at the change in the average payout per claim shown in the middle of the lower section of the slide. There was a continuing rise in payout per claim for property damage liability and vehicle damage, especially reflecting increased repair costs, with Aioi Nissay Dowa Insurance seeing growth in payouts per claim for bodily injury liability due to an increased incidence of large claims.

At the same time, as shown in the section just above that, there continued to be an increase in insurance premiums for both companies as a result of premium revisions implemented for three consecutive years from FY2010, resulting in insurance premium unit prices exceeding those of the previous year by almost 3%.

As a result of these conditions, collectively the two companies saw a loss ratio of 61.9% on an earned incurred basis, about 1pt improvement over the same period of the previous year.

6

<sup>\* &</sup>quot;Changes in average payout per claim" means change in average payout per claim over one-year period ended December 31, 2012 compared with average payout per claim over one-year period ended March 31, 2012.

<sup>\*</sup> The El loss ratio excludes loss adjustment expenses. The period each year is from April through Dectember. (Figures for Aioi Nissay Dowa Insurance prior to FY 2010 are a simple aggregate of Aioi Insurance and Nissay Dowa Insurance results).

# Addendum 7: Non-consolidated Earnings for FY 2012 3Q Mitsui Sumitomo Insurance (1)



(¥ bn)

|   | FY2011 3rd Qtr. | FY2012 | 3rd Qtr.   |
|---|-----------------|--------|------------|
|   |                 |        | YoY Change |
| Net premiums written                          | 947.0           | 980.1  | 33.1       |
| Net premiums written, growth rate             | 2.6%            | 3.5%   | 0.9pt      |
| Net loss ratio                                | 83.0%           | 73.3%  | - 9.7pt    |
| Net expense ratio                             | 33.1%           | 32.3%  | - 0.8pt    |
| Combined ratio                                | 116.1%          | 105.6% | - 10.5pt   |
| Incurred losses                               | 866.5           | 612.9  | -253.6     |
| Underwriting income                           | -165.0          | 59.1   | 224.2      |
| Net interest and dividend income              | 45.7            | 44.3   | -1.3       |
| Gains/losses on sales of securities           | 12.3            | 25.6   | 13.2       |
| Losses on devaluation of securities           | -15.7           | -34.8  | -19.1      |
| Net investment income                         | 26.9            | 32.6   | 5.6        |
| Ordinary profit                               | -133.0          | 85.1   | 218.2      |
| Extraordinary income (losses)                 | 0.3             | 0.1    | -0.1       |
| Net income                                    | -116.6          | 60.5   | 177.1      |
| Excluding compulsory automobile liability ins | surance         |        |            |
| Net premiums written, growth rate             | 2.3%            | 2.7%   | 0.4pt      |
| Net loss ratio                                | 80.3%           | 70.3%  | - 10.0pt   |
| Net expense ratio                             | 34.5%           | 34.0%  | - 0.5pt    |
| Combined ratio                                | 114.8%          | 104.3% | - 10.5pt   |

<sup>\*</sup> On the basis of exclusion of Good Result return premiums "ModoRich" auto insurance products

MS&AD Insurance Group Holdings, Inc.

-

On the following pages, Addendums 7 through 12 contain non-consolidated results for Mitsui Sumitomo Insurance and Aioi Nissay Dowa Insurance during the nine months ended December 31, 2012. Please refer to them.

This concludes my presentation.

<sup>\*</sup> Net loss ratio is on a "written-to-paid" basis

# Addendum 8: Non-consolidated Earnings for FY 2012 3Q Mitsui Sumitomo Insurance (2)



# Net premiums written

(¥ bn)

### Net loss ratio

|                   | FY2011   | FY2012 | 3rd Qtr. |
|-------------------|----------|--------|----------|
|                   | 3rd Qtr. |        | Change   |
| Fire              | 133.8    | 133.5  | -0.2%    |
| Marine            | 39.8     | 40.0   | 0.4%     |
| Personal accident | 103.0    | 105.8  | 2.7%     |
| Auto              | 427.6    | 443.3  | 3.7%     |
| CALI              | 107.8    | 118.0  | 9.4%     |
| Others            | 134.7    | 139.3  | 3.4%     |
| Total             | 947.0    | 980.1  | 3.5%     |
| Excluding CALI    | 839.1    | 862.0  | 2.7%     |

|  | FY2011   | FY2012 | 3rd Qtr. |
|--|----------|--------|----------|
|  | 3rd Qtr. |        | Change   |
| Fire                                   | 152.3%   | 111.0% | -41.3pt  |
| Marine                                 | 61.0%    | 53.9%  | -7.1pt   |
| Personal accident                      | 61.4%    | 60.4%  | -1.0pt   |
| Auto                                   | 72.9%    | 68.2%  | -4.7pt   |
| CALI                                   | 103.8%   | 95.2%  | -8.6pt   |
| Other                                  | 52.4%    | 50.3%  | -2.1pt   |
| Total                                  | 83.0%    | 73.3%  | -9.7pt   |
| Excluding CALI, residential earthquake | 70.8%    | 70.4%  | -0.4pt   |

<sup>\*</sup>On the basis of exclusion of Good Result return premiums "ModoRich" auto insurance products. 
\* CALI: Compulsory Automobile Liability Insurance, same here after.

# Addendum 9: Non-consolidated Earnings for FY 2012 3Q Mitsui Sumitomo Insurance (3)



# Incurred losses and El loss ratio (Excluding loss adjustment expenses)

(¥ bn)

|   | FY2011 3rd Qtr.           |                  |   |         |  | FY2012 3rd Qtr.           |                  |   |         |  |               |
|---|---------------------------|------------------|---|---------|--|---------------------------|------------------|---|---------|--|---------------|
|   | Incurred<br>Losses<br>(a) | El Loss<br>Ratio | Natural<br>Catastrophe<br>Impact<br>(b) | (a)-(b) | EI Loss<br>Ratio<br>(Excluding<br>catastrophe<br>impact) | Incurred<br>Losses<br>(c) | El Loss<br>Ratio | Natural<br>Catastrophe<br>Impact<br>(d) | (c)-(d) | El Loss<br>Ratio<br>(Excluding<br>catastrophe<br>impact) | YoY<br>Change |
| Fire (Excluding residential earthquake) | 270.9                     | 203.4%           | 207.9                                   | 62.9    | 47.3%  | 91.0                      | 66.3%            | 15.8                                    | 75.1    | 54.7%  | 7.4pt         |
| Marine                                  | 22.2                      | 53.7%            | 2.1                                     | 20.0    | 48.4%  | 20.5                      | 50.4%            | 0.0                                     | 20.4    | 50.3%  | 1.9pt         |
| Personal accident                       | 56.9                      | 56.5%            | -0.5                                    | 57.4    | 57.0%  | 58.4                      | 56.1%            | -0.0                                    | 58.4    | 56.1%  | -0.9pt        |
| Auto                                    | 270.7                     | 63.9%            | 3.1                                     | 267.6   | 63.1%  | 269.2                     | 61.6%            | 3.2                                     | 265.9   | 60.9%  | -2.2pt        |
| Other                                   | 72.7                      | 56.0%            | 3.9                                     | 68.7    | 53.0%  | 72.2                      | 53.5%            | 2.3                                     | 69.9    | 51.7%  | -1.3pt        |
| Totals (A)                              | 693.5                     | 83.6%            | 216.6                                   | 476.9   | 57.5%  | 511.5                     | 59.9%            | 21.5                                    | 489.9   | 57.4%  | -0.1pt        |
| Residential earthquake(B)               | 71.1                      |                  | 71.1                                    | 0.0     |  | 0.0                       |                  | 0.0                                     | 0.0     |  |               |
| CALI (C)                                | 101.8                     |                  | 0.0                                     | 101.8   |  | 101.3                     |                  | 0.0                                     | 101.3   |  |               |
| Total (A)+(B)+(C)                       | 866.5                     |                  | 287.8                                   | 578.7   |  | 612.9                     |                  | 21.5                                    | 591.3   |  |               |

<sup>\*</sup> On the basis of exclusion of Good Results return premiums "ModoRich" auto insurance products.

(IS&AD Insurance Group Holdings. Inc.

9

<sup>\*</sup> Incurred losses = net claims paid + provision for outstanding claims.

<sup>\*</sup> Total (A) excludes residential earthquake insurance and CALI

<sup>\*</sup> The impact of natural catastrophes is the total of incurred losses resulting from domestic natural catastrophes occurring during the year, the Thailand floods and the Great East Japan Earthquake.

# Addendum 10: Non-consolidated Earnings for FY 2012 3Q Aioi Nissay Dowa Insurance (1)



(¥ bn)

|  | FY2011 3rd Qtr. | FY201  | 2 3rd Qtr. |  |
|--|-----------------|--------|------------|--|
|  |                 |        | YoY change |  |
| Net premiums written                       | 808.2           | 829.5  | 21.2       |  |
| Net premiums written, growth rate          | - 2.5%          | 2.6%   | 5.1pt      |  |
| Net loss ratio                             | 81.6%           | 70.7%  | - 10.9pt   |  |
| Net expense ratio                          | 35.3%           | 33.9%  | - 1.4pt    |  |
| Combined ratio                             | 116.9%          | 104.6% | - 12.3pt   |  |
| Incurred loss                              | 615.0           | 535.0  | -79.9      |  |
| Underwriting income                        | -7.5            | 22.4   | 30.0       |  |
| Net interest and dividend income           | 28.3            | 29.7   | 1.3        |  |
| Gains/losses on sales of securities        | 8.2             | 7.0    | -1.1       |  |
| Losses on devaluation of securities        | -22.4           | -16.3  | 6.0        |  |
| Net investment income                      | 3.6             | 5.6    | 2.0        |  |
| Ordinary profit                            | 4.3             | 27.4   | 23.0       |  |
| Extraordinary income (losses)              | 2.8             | -1.1   | -4.0       |  |
| Net income                                 | -51.0           | 14.7   | 65.8       |  |
| (Excluding compulsory automobile liability | insurance)      |        |            |  |
| Net premiums written, growth rate          | - 3.3%          | 2.0%   | 5.3pt      |  |
| Net loss ratio                             | 79.1%           | 67.3%  | - 11.8pt   |  |
| Net expense ratio                          | 36.4%           | 35.4%  | - 1.0pt    |  |
| Combined ratio                             | 115.5%          | 102.7% | - 12.8pt   |  |

MS&AD Insurance Group Holdings, Inc.

# Addendum 11: Non-consolidated Earnings for FY 2012 3Q Aioi Nissay Dowa Insurance (2)



# Net premiums written

(¥ bn)

|                   | FY2011   | FY2012 | 3rd Qtr. |  |  |
|-------------------|----------|--------|----------|--|--|
|                   | 3rd Qtr. |        | Change   |  |  |
| Fire              | 89.2     | 93.5   | 4.8%     |  |  |
| Marine            | 6.4      | 7.0    | 9.1%     |  |  |
| Personal accident | 55.5     | 55.3   | -0.4%    |  |  |
| Auto              | 474.6    | 483.9  | 2.0%     |  |  |
| CALI              | 107.4    | 114.7  | 6.8%     |  |  |
| Other             | 74.8     | 74.9   | 0.0%     |  |  |
| Total             | 808.2    | 829.5  | 2.6%     |  |  |
| Excluding CALI    | 700.8    | 714.7  | 2.0%     |  |  |

## Net loss ratio

|  | FY2011   | FY2012 | 3rd Qtr. |  |  |
|--|----------|--------|----------|--|--|
|  | 3rd Qtr. |        | Change   |  |  |
| Fire                                   | 157.0%   | 85.0%  | -72.0pt  |  |  |
| Marine                                 | 56.6%    | 55.5%  | -1.1pt   |  |  |
| Personal accident                      | 52.5%    | 50.9%  | -1.6pt   |  |  |
| Auto                                   | 69.5%    | 66.6%  | -2.9pt   |  |  |
| CALI                                   | 97.9%    | 92.1%  | -5.8pt   |  |  |
| Other                                  | 68.8%    | 62.4%  | -6.4pt   |  |  |
| Total                                  | 81.6%    | 70.7%  | -10.9pt  |  |  |
| Excluding CALI, residential earthquake | 70.0%    | 67.3%  | -2.7pt   |  |  |

#S&AD Insurance Group Holdings, Inc.

11

# Addendum 12: Non-consolidated Earnings for FY 2012 Q3 Aioi Nissay Dowa Insurance (3)



# Incurred loss and El loss ratio (Excluding loss adjustment expenses)

(¥ bn)

|   |                           | FY               | /2011 3rd (                             | Qtr. FY2012 3rd Qtr. |  |                           |                  |   |         |   |               |
|---|---------------------------|------------------|---|----------------------|--|---------------------------|------------------|---|---------|---|---------------|
|   | Incurred<br>Losses<br>(a) | El Loss<br>Ratio | Natural<br>Catastrophe<br>Impact<br>(b) | (a)-(b)              | El Loss<br>Ratio<br>(Excluding<br>catastrophe<br>impact) | Incurred<br>Losses<br>(c) | El Loss<br>Ratio | Natural<br>Catastrophe<br>Impact<br>(d) | (c)-(d) | El Loss<br>Ratio<br>(Excluding<br>catatrophe<br>impact) | YoY<br>Change |
| Fire (Excluding residential earthquake) | 97.9                      | 97.1%            | 49.8                                    | 48.1                 | 47.7%  | 66.5                      | 65.0%            | 15.5                                    | 51.0    | 49.9%   | 2.2pt         |
| Marine                                  | 2.7                       | 41.3%            | -0.1                                    | 2.9                  | 43.1%  | 3.8                       | 55.4%            | 0.0                                     | 3.8     | 55.3%   | 12.2pt        |
| Personal accident                       | 25.9                      | 49.5%            | 0.0                                     | 25.8                 | 49.5%  | 25.5                      | 49.6%            | 0.0                                     | 25.5    | 49.6%   | 0.1pt         |
| Auto                                    | 297.6                     | 62.3%            | 2.8                                     | 294.8                | 61.7%  | 297.8                     | 62.2%            | 3.4                                     | 294.3   | 61.4%   | -0.3pt        |
| Other                                   | 38.2                      | 51.4%            | 1.0                                     | 37.2                 | 50.1%  | 45.6                      | 60.7%            | 0.7                                     | 44.8    | 59.7%   | 9.6pt         |
| Total (A)                               | 462.5                     | 65.0%            | 53.5                                    | 409.0                | 57.4%  | 439.4                     | 61.4%            | 19.7                                    | 419.7   | 58.7%   | 1.3pt         |
| Residential earthquake (B)              | 56.6                      |                  | 56.6                                    | 0.0                  |  | 0.0                       |                  | 0.0                                     | 0.0     |   |               |
| CALI (C)                                | 95.8                      |                  | 0.0                                     | 95.8                 |  | 95.6                      |                  | 0.0                                     | 95.6    |   |               |
| Total (A)+(B)+(C)                       | 615.0                     |                  | 110.1                                   | 504.8                |  | 535.0                     |                  | 19.7                                    | 515.3   |   |               |

<sup>\*</sup> Incurred losses = net claims paid + provision for outstanding claims

SiLAD Insurance Group Holdings, Inc.

<sup>\*</sup> Total (A) excludes residential earthquake insurance and CALI

<sup>\*</sup> The impact of natural catastrophes is the total of incurred losses resulting from domestic natural catastrophes occurring during the year, the Thailand floods and the Great East Japan Earthquake.



# Caution About Forward-Looking Statements

This presentation contains statements about future plans, strategies, and earnings forecasts for MS&AD Insurance Group Holdings and MS&AD Group companies that constitute forward-looking statements. These statements are based on information currently available to the MS&AD Group. Investors are advised that actual results may differ substantially from those expressed or implied by forward-looking statements for various reasons. Actual performance could be adversely affected by (1) economic trends surrounding our business, (2) fierce competition in the insurance sector, (3) exchange-rate fluctuations, and (4) changes in tax and other regulatory systems.