Materials for FY2017 Results Briefing – Conference Call

May 18, 2018 (Fri.)



MS&AD Insurance Group Holdings, Inc.

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Today's Points

FY2017 Results

•Consolidated net income decreased by 56.3 billion yen year-on-year impacted by domestic and overseas natural catastrophes among other factors, however, exceeding the revised forecast announced in November 2017 by 9.0 billion yen.

FY2018 Forecast

•Consolidated net income is forecast to increase by 30%, or 45.9 billion yen, year-on-year mainly due to the recovery of international business from the temporary impact of large natural catastrophes.

Shareholder Return

•Repurchase of own shares worth of up to 30 billion yen was resolved.

Consolidated Earnings for FY2017 (1) - Overview (i) (Top line)

- Despite an decrease in premiums at overseas subsidiaries, consolidated net premiums written increased by 39.9 billion yen year-on-year to 3,446.9 billion yen driven by the premium increase in domestic non-life insurance mainly in fire insurance and inward reinsurance from overseas.
- Gross premiums income for domestic life insurance subsidiaries fell by 41.8 billion year-on-year mainly due to suspension of sales of several variable products at MSI Primary Life.

Non-life insurance subsidiaries

(¥bn)

		FY2016	FY2017		
		Results	Results	YoY Change	Growth
	ect premiums written [*] I. deposit premiums from policyholders)	3,516.8	3,568.7	51.8	1.5%
Net	premiums written*	3,406.9	3,446.9	39.9	1.2%
	Mitsui Sumitomo Insurance	1,469.6	1,500.3	30.6	2.1%
	Aioi Nissay Dowa insurance	1,200.5	1,222.0	21.4	1.8%
	Mitsui Direct General	37.6	37.8	0.2	0.6%
	Overseas subsidiaries	693.1	682.3	- 10.7	- 1.6%

^{*} Direct premiums written and net premiums written exclude Good Result Return Premiums of the "ModoRich" auto insurance product, which contains a special clause related to premium adjustment and refund at maturity, same hereafter.

Life insurance subsidiaries

	FY2016	FY2017	FY2017		
	Results	Results	YoY Change	Growth	
Gross premiums income*	1,550.0	1,508.1	- 41.8	- 2.7%	
MSI Aioi Life	478.9	492.5	13.6	2.9%	
MSI Primary Life	1,071.1	1,015.6	- 55.5	- 5.2%	
Life insurance premiums	1,253.1	1,058.2	- 194.8	- 15.6%	

^{*} Gross premiums income is for domestic life insurance subsidiaries only.

Consolidated Earnings for FY2017 (1) - Overview (ii) (Bottom line)

• Net income fell by 26.8% year-on-year to 154.0 billion yen due to an increase in incurred losses from lines other than natural catastrophes at MS Amlin, in addition to an increase in losses from domestic and overseas natural catastrophes. However, net income exceeded the revised forecast announced in November 2017 by 9.0 billion yen.

(¥bn)

	FY2016	FY2017		
	Results	Results	YoY Change	Change Ratio
Ordinary profit/loss	352.6	211.5	- 141.0	- 40.0%
Mitsui Sumitomo Insurance	215.5	262.5	47.0	21.8%
Aioi Nissay Dowa Insurance	75.1	5.6	- 69.5	- 92.5%
Mitsui Direct General Insurance	- 0.9	0.4	1.4	-
MSI Aioi Life	16.1	16.9	0.8	5.1%
MSI Primary Life	57.6	28.9	- 28.7	- 49.8%
Overseas subsidiaries	40.0	- 104.3	- 144.3	- 360.8%
Consolidation adjustments, others	- 51.0	1.3	52.3	-
Net income/loss%	210.4	154.0	- 56.3	- 26.8%
Mitsui Sumitomo Insurance	164.5	198.2	33.6	20.5%
Aioi Nissay Dowa Insurance	50.3	15.6	- 34.7	- 69.0%
Mitsui Direct General Insurance	- 0.9	0.2	1.2	-
MSI Aioi Life	4.5	5.2	0.6	14.9%
MSI Primary Life	20.7	29.2	8.5	41.1%
Overseas subsidiaries	24.0	- 104.6	- 128.7	- 534.7%
Consolidation adjustments, others	- 52.9	10.0	63.0	-

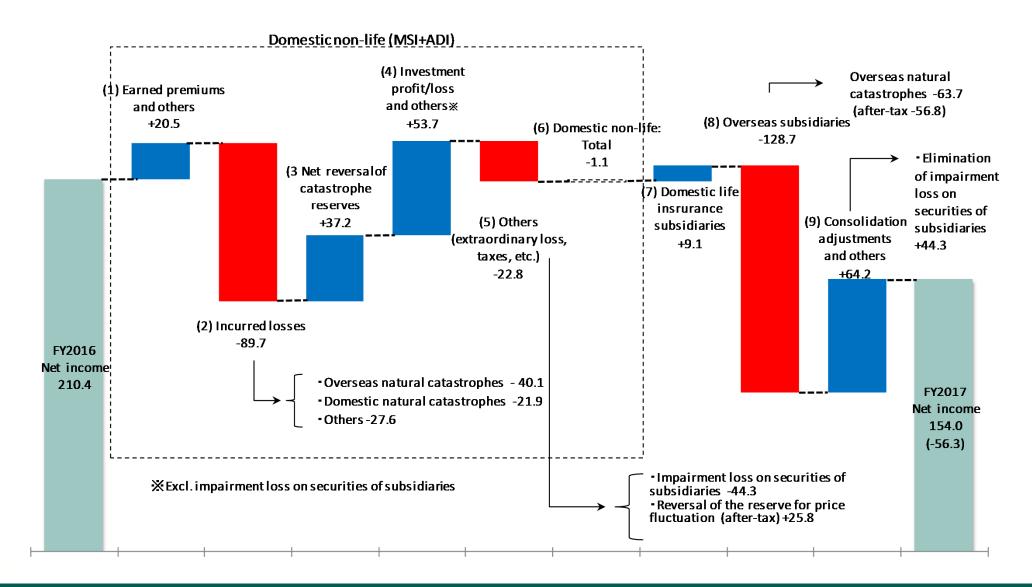
X Consolidated net income represents net income attributable to owners of the parent.

Net income of subsidiaries is on an equity stake basis, same hereafter.

Consolidated Earnings for FY2017 (2) – YoY Results Comparison (i)

- Main factor of a decrease in net income was the impact of domestic and overseas natural catastrophes included in (2) and (8).
- Positive factors in domestic non-life insurance were (1) increase in earned premiums, (3) profit of catastrophe reserves, (4) increase in investment profit and others as a result of progressive reduction of strategic equity holdings, and (7) increase in net income of domestic life insurance subsidiaries.

Consolidated net income



Consolidated Earnings for FY2017 (2) - YoY Results Comparison (ii)

Factors in YoY changes in consolidated net income

		FY2016 Results	FY2017 Results	Difference
Consolidated net income/loss		210.4	154.0	- 56.3
Domestic non-life insurance ^{*1} : Underwriting profit/loss (excl. residential earthquake and CALI (compulsory auto liability insurance))		121.3	89.3	- 31.9
Earned premiums and others *2	(1)	1,532.6	1,553.2	20.5
Incurred losses (incl. loss adjustment expenses)	(2)	- 1,329.5	- 1,419.3	- 89.7
Net reversal of catastrophe reserve	(3)	- 81.8	- 44.6	37.2
Investment profit/loss and others ^{*3}	(4)	173.7	227.4	53.7
Others (extraordinary loss, taxes, etc.)	(5)	- 80.0	- 102.9	- 22.8
Domestic non-life insurance: Total	(6)	214.9	213.8	- 1.1
Domestic life insurance subsidiaries	(7)	25.2	34.4	9.1
Overseas subsidiaries	(8)	24.0	- 104.6	- 128.7
Consolidation adjustments and others	(9)	- 53.8	10.3	64.2

^{*1} Figures for domestic non-life insurance are the simple sum of MSI and ADI.

^{*2} Earned premiums and others" include expenses.

^{**3} Excludes impairment loss on securities of subsidiaries

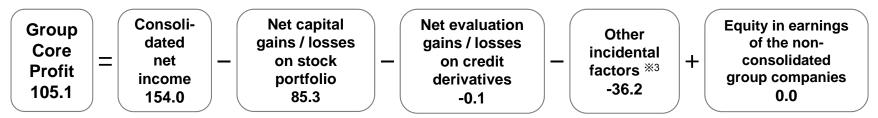
Consolidated Earnings for FY2017 (3) – Group Core Profit

• Group Core Profit fell by 108.5 billion yen year-on-year to 105.1 billion yen mainly due to a decrease of 159.7 billion yen in the international business caused by overseas natural catastrophes.

	FY2016	FY2017	
	Results	Results	YoY Change
Group Core Profit ^{**1}	213.7	105.1	- 108.5
Domestic non-life insurance business	153.3	190.1	36.7
Domestic life insurance business	25.1	34.3	9.2
International business	34.6	- 125.0	- 159.7
Financial services business and risk- related services business	0.5	5.6	5.1
Other financial targets			
Combined ratio ^{*2} (Domestic non-life insurance business)	92.6%	92.8%	0.2pt
Increase in EV of MSI Aioi Life	198.4	41.3	-157.0
Group ROE ^{*1}	7.9%	3.7%	- 4.2pt

^{*1} For the definition of Group Core Profit and Group ROE please refer to the last page.

^{**2} Combined ratio (Domestic non-life insurance business) is indicated based on the sum of MSI, ADI and Mitsui Direct General.



^{**3} Amortization of goodwill and others: -36.9 billion yen; extraordinary income/loss excluding reserves for price fluctuation: +0.7 billion yen

Impact of Natural Catastrophes FY2017 (1)

- Total incurred losses of domestic and overseas natural catastrophes were 203.1 billion yen, an increase of 125.9 billion yen year on year.
- As a result of such events as Typhoon No.21 (Lan) with the incurred loss of 40.5 billion yen, total incurred losses related to domestic natural catastrophes were 73.0 billion yen for the two companies combined, an increase of 21.9 billion yen year-on-year.

Impact of natural catastrophes occurred in FY2017

		(¥bn)	
	Incurred Losses		
		YoY Change	
Domestic natural catastrophes	73.0	21.9	
Overseas natural catastrophes	130.1	103.9	
Total	203.1	125.9	

Impact of domestic natural catastrophes

	Incurred Losses		Net Claims Paid		Provision for O/S^{*1}	
		YoY Change		YoY Change		YoY Change
Domestic natural catastrophes						
Mitsui Sumitomo Insurance	42.7	8.4	34.8	9.4	7.8	- 1.0
Aioi Nissay Dowa Insurance	30.3	13.5	23.5	9.3	6.7	4.2
Total	73.0	21.9	58.4	18.8	14.6	3.1

^{**1} O/S stands for "outstanding claims", same hereafter.

^{*}Incurred losses from Typhoon No.21 (Lan) were 40.5 billion yen (MSI: 23.6 billion yen, ADI: 16.9 billion yen)

Impact of Natural Catastrophes FY2017 (2)

• Incurred losses related to overseas natural catastrophes were 130.1 billion yen.

Incurred losses from overseas natural catastrophes

	Incurred Losses					
	Hurricanes in North	100		Total		
	America ^{*1}	Wildlifes			(After-tax impact)	
Mitsui Sumitomo Insurance	0.9	-	0.5	1.5	1.0	
Aioi Nissay Dowa Insurance	30.0	8.0	1.7	39.8	28.6	
Overseas subsidiaries	51.2	25.3	12.0	88.7	78.7	
(of which MS Amlin)	51.1	25.3	12.0	88.5	78.5	
Total	82.2	33.4	14.4	130.1	108.5	
YoY change				103.9	85.6	

^{*1} Total of hurricanes Harvey, Irma and Maria

³² Total of wildfires occurred in October and December

Domestic Non-Life Insurance Companies (1) - MSI & ADI Results for FY2017 (i)

- Earned premiums increased by 36.5 billion yen mainly due to an increase in fire insurance. On the other hand, incurred losses increased by 89.7 billion yen due to an increase in natural catastrophes, while expenses increased by 15.8 billion yen as a result of increased commissions following an increase in premiums.
- Underwriting profit (prior to reflecting catastrophe reserve) fell by 69.2 billion yen to 133.9 billion yen for the two companies combined.

	Simnl	e Sum	MSI (Non-C	onsolidated)	ADI (Non-C	(¥bn) onsolidated)
	Simpl	YoY Change	1131 (11311 3	YoY Change	7101 (11011 0	YoY Change
Net premiums written*1	2,722.3	52.1	1,500.3	30.6	1,222.0	21.4
Earned premiums ^{**2}	2,361.5	36.5	1,312.8	19.9	1,048.7	16.6
Incurred losses (including loss adjustment expenses) *2 (-)	1,419.3	89.7	775.2	36.7	644.0	52.9
Underwriting-related expenses ^{*2} (-)	804.8	15.8	436.8	10.5	368.0	5.2
Commissions and collection expenses ^{*2}	477.7	18.2	251.4	7.2	226.3	10.9
Operating expenses and general and administrative expenses ^{*2}	327.1	- 2.3	185.3	3.3	141.7	- 5.7
Underwriting profit/loss prior to reflecting catastrophe reserve	133.9	- 69.2	100.3	- 27.8	33.6	- 41.3
Net reversal of catastrophe reserve	- 44.6	37.2	- 15.8	30.5	- 28.7	6.6
Underwriting profit/loss after reflecting catastrophe reserve	89.3	- 31.9	84.4	2.6	4.8	- 34.6
EI loss ratio ^{*2}	60.1%	2.9pt	59.1%	2.0pt	61.4%	4.1pt
Net loss ratio ^{*1}	60.5%	0.3pt	61.6%	0.4pt	59.2%	0.1pt
Net expense ratio ^{*1}	32.2%	0.0pt	31.3%	0.1pt	33.4%	- 0.1pt
Combined ratio ^{*1}	92.7%	0.3pt	92.9%	0.5pt	92.6%	0.0pt

X Excludes Good Result Return Premiums of the "ModoRich" auto insurance product

^{* &}quot;Earned premiums" are calculated with adjustments including unearned premiums (excl. natural catastrophe policy reserves) and reserve funds.

Domestic Non-Life Insurance Companies (1) – MSI & ADI Results for FY2017 (ii)

- Investment profit and other ordinary profit rose by 9.4 billion yen year-on-year to 178.8 billion yen for the two companies combined as gains on sales of securities reached 134.3 billion yen caused by progressive reduction of strategic equity holdings, while impairment losses of 46.7 billion yen were recorded at ADI's European subsidiary (eliminated in consolidated earnings).
- Extraordinary income at ADI increased by 39.5 billion yen to 31.1 billion yen due to reversal of the reserve for price fluctuation among other factors.

	Simple Sum		MSI (Non-Consolidated)		ADI (Non-Consolidated)	
		YoY Change		YoY Change		YoY Change
Underwriting profit/loss	89.3	- 31.9	84.4	2.6	4.8	- 34.6
Net interest and dividends income	113.4	- 5.8	71.6	- 9.6	41.7	3.7
Gains/losses on sales of securities	134.3	58.0	118.8	51.5	15.5	6.4
Impairment losses on securities (-)	50.0	44.6	1.0	0.5	49.0	44.1
Investment profit/loss and other ordinary profit/loss	178.8	9.4	178.0	44.3	0.7	- 34.8
Ordinary profit/loss	268.1	- 22.5	262.5	47.0	5.6	- 69.5
Extraordinary income/loss	32.7	48.2	1.5	8.6	31.1	39.5
Income before taxes	300.9	25.6	264.1	55.6	36.7	- 30.0
Taxes and others	87.0	26.7	65.8	22.0	21.1	4.7
Net income/loss	213.8	- 1.1	198.2	33.6	15.6	- 34.7

	MSI + ADI	
		YoY Change
<reference> Sales of strategic equity holdings</reference>	151.3	18.3

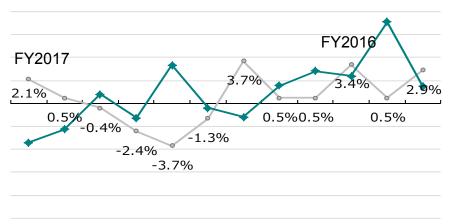
Domestic Non-Life Insurance Companies FY2017 (2) – Voluntary Auto Insurance

- The cumulative number of accidents at the end of March rose by 0.3% year-on-year. The average payout per claim for both property damage liability and vehicle damage continued to rise with an increase in the cost of repairs.
- E/I loss ratio rose by 2.8 points year-on-year to 59.3% as insurance payments increased following an increase in natural catastrophes and premiums rates were going down with less effect from the past premium rates rise.

Number of accidents

(per day, %YOY, excl. the number of accidents caused by natural disasters)

Simple sum of MSI and ADI (Domestic Business only)



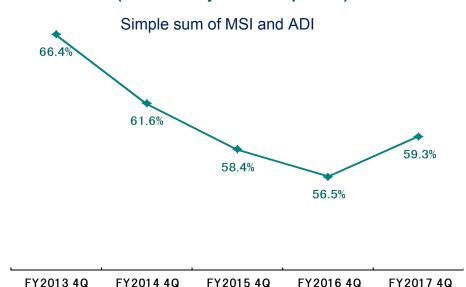
Apr. May Jun. Jul. Aug. Sep. Oct. Nov. Dec. Jan. Feb. Mar.

Mitsui Sumitomo Insurance

<domestic basis="" sales=""></domestic>	No. of contracts	Insurance premiu unit price	m Insurance premium
Factors of increase/decrease in insurance premiums	+1.2%	-0.7	% +0.5%
<domestic></domestic>	Property damag	e lianility	ehicle damage natural disasters)
Changes in average payout per claim	+0.3%		+1.6%

E/I loss ratio

(incl. loss adjustment expenses)



Aioi Nissay Dowa Insurance

<domestic basis="" sales=""></domestic>	No. of contracts	Insurance unit p	•	Insurance premium
Factors of increase/decrease in insurance premiums	+1.0%		- 1.2%	- 0.2%
<domestic></domestic>	Property damage liability			cle damage atural disasters)
Changes in average payout per claim	+1.2%		+	0.1%

^{**} All figures for factors of increase/decrease in insurance premiums are based on sales results (Apr.- Mar.) year-on-year.

* E/I loss ratio is calculated based on the figures from April to March for each year.

^{**} Changes in average payout per claim means changes in average payout per claim over one-year period ended Mar. 31, 2018 compared with average payout per claim in one-year period ended Mar. 31, 2017.

Domestic Life Insurance / MSI Aioi Life - Results for FY2017

- The amount of new policies rose by 11.0% year-on-year to 2,639.5 billion yen, primarily due to a significant increase in income guarantee insurance following the launch of new products.
- Net income was 5.2 billion yen, an increase of 0.6 billion yen year-on-year.

MSI Aioi Life

	FY2016 FY2017			
	Results	Results	YoY Change	Change Ratio
Amount of new policies ^{*1}	2,377.1	2,639.5	262.4	11.0%
Annualized premiums of new policies	51.7	38.8	- 12.9	-25.0%
of which, third sector insurance	15.2	13.9	- 1.2	-8.4%
Amount of policies in force ^{*1}	23,214.2	23,806.8	592.5	2.6%
Annualized premiums of policies in force	401.0	412.3	11.3	2.8%
of which, third sector insurance	88.4	96.7	8.2	9.3%
Gross premiums income	478.9	492.5	13.6	2.9%
Ordinary profit/loss	16.1	16.9	0.8	5.1%
Extraordinary income/loss	- 0.7	- 0.8	- 0.1	_
Net income/loss	4.5	5.2	0.6	14.9%
Core profit	18.6	12.8	- 5.8	-31.2%
EEV	794.2	835.5	41.3	
Net worth	440.4	446.3	5.8	
Value of in-force business	353.7	389.2	35.4	
of which, value of new business	47.3	47.4	0.0	

^{*1} Total sum of personal insurance and personal annuity insurance

Domestic Life Insurance / MSI Primary Life - Results for FY2017

- Gross premiums income reached 1,015.6 billion yen, exceeding 1 trillion yen for four consecutive years (although falling by 55.5 billion yen year-on-year mainly due to a decrease in sales of variable insurance.)
- Net income increased by 8.5 billion to 29.2 billion yen.
- Reversal of price fluctuation reserve was 11.5 billion yen mainly due to the impairment loss following changes in the market environment. (provision of price fluctuation reserve was 28.9 billion yen in the previous year)

MSI Primary Life

(¥bn)

	FY2016	FY2017		
	Results	Results	YoY Change	Change Ratio
Amount of new policies ^{*1}	1,032.2	1,015.6	- 16.5	- 1.6%
Amount of policies in force ^{*1}	5,680.7	6,061.8	381.1	6.7%
Gross premiums income	1,071.1	1,015.6	- 55.5	- 5.2%
Ordinary profit/loss	57.6	28.9	- 28.7	- 49.8%
Extraordinary income/loss	- 28.9	11.5	40.4	_
Net income/loss	20.7	29.2	8.5	41.1%

 $^{^{*1}}$ Total sum of personal insurance and personal annuity insurance

Impact of interest rates and foreign exchange rates and price fluctuation reserve (¥bn)

FY2016 FY2017 Results Results 0.5 Impact of interest rates 4.1 - 23.6 Impact of foreign exchange rates 6.8 Subtotal - 19.5 7.3 Gains/losses on sales of securities 8.5 0.9 - 18.6 15.9 Total

Overseas Subsidiaries - Results for FY2017

- Net premiums written and net income in Asia and Americas showed solid growth year-on-year.
- Net income in Europe decreased by 132.4 billion yen to -124.7 billion yen due to an increase in incurred losses from natural catastrophes and lines other than natural catastrophes at MS Amlin.

Overseas subsidiaries

	FY2016	FY2017		
	Results	Results	YoY Change	Change ratio
Net premiums written	693.1	682.3	- 10.7	- 1.6%
Asia	154.5	162.5	7.9	5.2%
Europe	493.1	470.4	- 22.6	- 4.6%
(of which, MS Amlin*)	455.8	429.6	- 26.1	- 5.7%
Americas	45.4	49.3	3.8	8.5%
Net income/loss	24.0	- 104.6	- 128.7	-534.7%
Asia	13.2	16.5	3.2	24.8%
Europe	7.7	- 124.7	- 132.4	-1,715.9%
(of which, MS Amlin*)	12.3	- 110.4	- 122.8	- 992.6%
Americas	3.0	3.5	0.4	14.5%

^{*} Figures for FY2016 include figures for MSI's Lloyd's and Reinsurance businesses that were consolidated into MS Amlin at the end of FY2016.

<Reference> Domestic Non-Life Insurance Companies MSI & ADI Results for FY2017 (1)

Net premiums written

	Simple Sum				
	Results	Growth			
Fire and allied	371.1	10.2%			
Marine	67.9	6.0%			
Personal accident	208.9	2.0%			
Voluntary automobile	1,343.2	0.6%			
CALI	351.5	-1.1%			
Other	379.4	1.5%			
Total	2,722.3	2.0%			
Total excluding residential EQ insurance and CALI	2,369.8	2.4%			

MSI (Non-C	onsolidated)	ADI (Non-Consolidated)		
Results	Growth	Results	Growth	
196.7	7.0%	174.4	14.0%	
60.4	3.1%	7.4	37.0%	
147.6	2.9%	61.3	-0.1%	
659.2	0.8%	684.0	0.5%	
184.5	-1.3%	167.0	-1.0%	
251.8	3.8%	127.6	-2.9%	
1,500.3	2.1%	1,222.0	1.8%	
1,315.3	2.6%	1,054.5	2.3%	

<Reference> Domestic Non-Life Insurance Companies MSI & ADI Results for FY2017 (2)

EI loss ratio (Simple sum)

	I	EI Loss Ratio			EI Loss Ratio (excl. impact of nat. cat.)			
	FY2016	FY2	2017		FY2016	FY2017		
	Results	Results	YoY Change		Results	Results	YoY Change	
Fire and allied	61.3%	76.7%	15.4pt		48.3%	50.0%	1.7pt	
Marine	51.7%	60.1%	8.4pt		51.3%	57.9%	6.6pt	
Personal accident	52.2%	52.6%	0.4pt		52.2%	52.6%	0.4pt	
Voluntary automobile	56.5%	59.3%	2.8pt		56.3%	58.9%	2.6pt	
Other	59.2%	50.1%	-9.1pt		58.4%	48.6%	-9.8pt	
Total (excluding residential EQ insurance and CALI)	57.2%	60.1%	2.9pt	_	54.9%	55.3%	0.4pt	

Incurred losses = Net loss paid + loss adjustment expenses + outstanding claims reserves

^{**} Earned premiums, a denominator of EI loss ratio, are calculated with adjustments including unearned premiums (excl. natural catastrophe policy reserves) and reserve funds. Figures for FY2016 at ADI include only incurred losses from domestic natural catastrophes.

^{* &}quot;Impact of nat. cat." means incurred losses from domestic and overseas natural catastrophes occurred in each year. ADI's figures for FY2016 include incurred losses from domestic natural catastrophes only.

<Reference> Domestic Non-Life Insurance Companies MSI & ADI Results for FY2017 (3)

EI loss ratio (MSI (Non-consolidated), ADI (Non-consolidated))

	EI Loss Ratio			EI Loss Ratio (excl. impact of nat. cat.)					
	MSI (Non-o	consolidated)	ADI (Non-c	consolidated)	MSI (Non-o	MSI (Non-consolidated)		ADI (Non-consolidated)	
	Results	YoY Change	Results	YoY Change	Results	YoY Change	Results	YoY Change	
Fire and allied	71.8%	7.9pt	82.3%	24.2pt	53.6%	5.7pt	45.7%	-3.1pt	
Marine	59.1%	7.3pt	68.9%	19.3pt	57.6%	6.1pt	60.0%	10.4pt	
Personal accident	52.9%	0.1pt	52.0%	1.1pt	52.9%	0.1pt	51.9%	1.0pt	
Voluntary automobile	59.3%	3.4pt	59.3%	2.2pt	58.9%	3.2pt	58.8%	1.9pt	
Other	51.3%	-7.4pt	47.8%	-12.5pt	50.0%	-7.7pt	45.9%	-13.8pt	
Total excluding residential EQ insurance and CALI	59.1%	2.0pt	61.4%	4.1pt	55.7%	1.3pt	54.7%	-0.9pt	

Incurred losses = Net loss paid + loss adjustment expenses + outstanding claims reserves

^{**} Earned premiums, a denominator of EI loss ratio, are calculated with adjustments including unearned premiums (excl. natural catastrophe policy reserves) and reserve funds.

^{* &}quot;Impact of nat. cat." means incurred losses from domestic and overseas natural catastrophes occurred in FY2017.

<Reference> MS Amlin's Results for FY2017

(£mn)

	FY2016 ^{*1}	FY2	017
	Results	Results	YoY change
Net premiums written	3,093	2,955	-138
Net premiums earned	2,921	2,918	-3
Incurred losses (including loss adjustment expenses)	1,863	2,827	963
Net commission and expense for acquisition, admin expense	1,058	1,089	30
Underwriting profit/loss	107	-965	-1,072
Investment profit/loss ^{*2}	117	195	77
Other expenses ^{**3}	-96	-102	-6
Net income/loss after tax	83	-759	-843
EI claims ratio	64%	97%	33pt
EI expense ratio ^{**4}	32%	36%	4pt
EI combined ratio ^{**4}	96%	133%	37pt

^{*1} Figures for FY2016 include figures for MSI's Lloyd's and Reinsurance businesses that were consolidated into MS Amlin at the end of FY2016.

^{*2} MS Amlin adopts the accounting method where securities market value fluctuations are reflected in the profit-loss statement.

^{*3} The main item of "Other expenses" is expenses of non-insurance companies.

^{**} EI expense ratio and EI combined ratio are calculated by taking into account foreign exchange gains/losses (included in underwriting profit) in accordance with calculation in UK.



Consolidated Earnings Forecasts for FY2018 (i)

Non-life insurance subsidiaries

(¥bn)

		FY2017	FY2018 Forecast		
		Results		YoY Change	Change Ratio
Ne	t premiums written	3,446.9	3,480.0	33.0	1.0%
	Mitsui Sumitomo Insurance	1,500.3	1,501.0	0.6	0.0%
	Aioi Nissay Dowa Insurance	1,222.0	1,225.0	2.9	0.2%
	Mitsui Direct General Insurance	37.8	38.0	0.1	0.4%
	Overseas subsidiaries	682.3	716.0	33.6	4.9%

Life insurance subsidiaries

		FY2017	FY2018 Forecast		
		Results		YoY Change	Change Ratio
Gross premiums income*		1,508.1	1,496.8	- 11.4	-0.8%
	MSI Aioi Life	492.5	496.8	4.1	0.9%
	MSI Primary Life	1,015.6	1,000.0	- 15.6	-1.5%
Life insurance premiums		1,058.2	1,170.0	111.7	10.6%

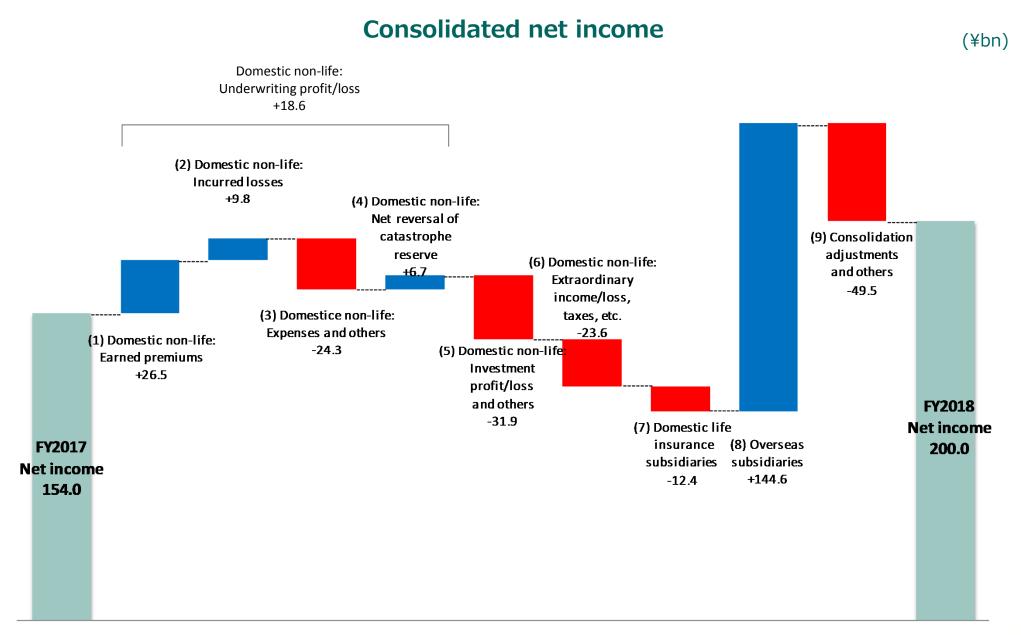
 $^{{\}it \divideontimes}$ Gross premiums income is for domestic life insurance subsidiaries only.

Consolidated Earnings Forecasts for FY2018 (ii)

	FY2017 Results	FY2018	Forecast YoY Change
Ordinary profit/loss	211.5	295.0	83.4
Mitsui Sumitomo Insurance	262.5	188.0	- 74.5
Aioi Nissay Dowa Insurance	5.6	67.0	61.3
Net income/loss	154.0	200.0	45.9
Mitsui Sumitomo Insurance	198.2	141.0	- 57.2
Aioi Nissay Dowa Insurance	15.6	36.0	20.3
Mitsui Direct General Insurance	0.2	0.2	- 0.1
MSI Aioi Life	5.2	5.0	- 0.2
MSI Primary Life	29.2	17.0	- 12.2
Overseas subsidiaries	- 104.6	40.0	144.6
Consolidation adjustments, other	10.0	- 39.2	- 49.2
ROE (financial accounting basis)	5.5%	6.8%	1.3pt

[※] Consolidated net income represents net income attributable to owners of the parent. Net income of subsidiaries is on an equity stake basis, same hereafter.

Consolidated Earnings Forecasts for FY2018 (iii) - YoY Comparison



X Figures for domestic non-life insurance are a simple sum of figures for Mitsui Sumitomo Insurance and Aioi Nissay Dowa Insurance

Consolidated Earnings Forecasts for FY2018 (iv)

(¥bn)

		FY2017	FY2018 I	Forecast
		Results		YoY Change
G	roup Adjusted Profit	201.0	270.0	68.9
	Domestic non-life insurance	287.8	207.0	- 80.8
	Domestic life insurance	32.6	22.0	- 10.6
	International business	- 125.0	37.0	162.0
	Financial services/Risk-related services business	5.6	4.0	- 1.6
Oth	ner numerical targets			
	EEV of MSI Aioi Life	835.5	865.0	29.4
	Group Adjusted ROE	6.4%	8.5%	2.1pt

Please refer to the last page for the definition of "Group Adjusted Profit" and "Group Adjusted ROE"

Major Assumptions for Earnings Forecasts for FY2018

		Mitsui Sumito	mo Insurance	Aioi Nissay Do	wa Insurance
Assumptions concerr management enviror		Assumes the level at the end of March 2018 Nikkei average: ¥21,454 USD\$1 = JPY¥106 EUR€1 = JPY¥131 GBP£1 = JPY¥149			
Domestic natural catastrophes occurred in FY2018		31.0	(-11.7)	20.0	(-10.3)
Catastrophe reserves Provision		9.9	(+0.0)	14.4	(+0.1)
(For fire insurance)	Reversal	7.5	(-19.0)	9.7	(+6.3)
	Net provision	2.5	(+19.0)	4.7	(-6.1)
Catastrophe reserves	s Provision	21.0	(-0.1)	22.1	(+0.1)
(For voluntary	Reversal	12.3	(+8.6)	26.9	(+15.3)
automobile insurance)	Net provision	8.7	(-8.8)	- 4.8	(-15.1)
Corporate tax rate (Effective tax rate)			27.9	9%	

^{**}Overseas natural catastrophes: MS Amlin 24.8 billion yen (large loss fund including nat. cat.); ADI 16.0 billion yen.

^{*}Additional provision for the price fluctuation reserve of 15.0 billion yen is planned at ADI.

[💥] Figures in parentheses show change from the previous fiscal year.

Earnings Forecasts for FY2018-Domestic Non-Life Insurance Companies (MSI&ADI) (i)

	Simple Sum		MSI (Non-Cons	olidated)	ADI (Non-Consolidated)	
		Y Change	Yo	Y Change	Ì	YoY Change
Net premiums written*1	2,726.0	3.6	1,501.0	0.6	1,225.0	2.9
Earned premiums ^{*2}	2,388.1	26.5	1,324.3	11.4	1,063.8	15.0
Incurred losses (including loss adjustment expenses)**2 (-)	1,409.4	- 9.8	773.3	- 1.9	636.1	- 7.9
Underwriting-related expenses ^{**2} (–)	834.6	29.7	445.9	9.0	388.7	20.6
Commissions and collection expenses ^{**2}	483.3	5.5	254.1	2.6	229.2	2.8
Operating expenses and general and administrative expenses ^{*2}	351.3	24.1	191.8	6.3	159.5	17.7
Underwriting profit/loss prior to reflecting catastrophe reserve	145.8	11.8	106.8	6.5	39.0	5.3
Net reversal of catastrophe reserve	- 37.8	6.7	- 29.8	- 14.0	- 8.0	20.7
Underwriting profit/loss after reflecting catastrophe reserve	108.0	18.6	77.0	- 7.4	31.0	26.1
EI loss ratio ^{**2}	59.0%	- 1.1pt	58.4%	- 0.7pt	59.8%	- 1.6pt
Net loss ratio ^{**1}	61.7%	1.2pt	61.2%	- 0.4pt	62.4%	3.2pt
Net expense ratio ^{**1}	33.3%	1.1pt	32.0%	0.7pt	34.9%	1.5pt
Combined ratio ^{*1}	95.0%	2.3pt	93.2%	0.3pt	97.3%	4.7pt

^{%1} All lines %2 Excludes residential earthquake and CALI (compulsory auto liability insurance)

^{* &}quot;Earned premiums" are calculated with adjustments including unearned premiums (excl. natural catastrophe policy reserves) and reserve funds.

Earnings Forecasts for FY2018-Domestic Non-Life Insurance Companies (MSI&ADI) (ii)

	Simple Sum		MSI (Non-Consolidated)		ADI (Non-C	Consolidated)
		YoY Change		YoY Change		YoY Change
Underwriting profit/loss	108.0	18.6	77.0	- 7.4	31.0	26.1
Net interest and dividends income	108.0	- 5.4	72.0	0.3	36.0	- 5.7
Gains/losses on sales of securities	66.3	- 68.0	55.9	- 62.9	10.4	- 5.1
Impairment losses on securities (-)	6.5	- 43.6	3.5	2.4	3.0	- 46.0
Investment profit/loss and other ordinary profit/loss	147.0	- 31.8	111.0	- 67.0	36.0	35.2
Ordinary profit/loss	255.0	- 13.1	188.0	- 74.5	67.0	61.3
Extraordinary income/loss	- 22.9	- 55.6	- 3.1	- 4.6	- 19.8	- 50.9
Income before taxes	232.1	- 68.8	184.9	- 79.2	47.2	10.4
Taxes and others	55.1	- 31.9	43.9	- 22.0	11.2	- 9.9
Net income/loss	177.0	- 36.8	141.0	- 57.2	36.0	20.3

Earnings Forecasts for FY2018-Domestic Non-Life Insurance Companies (MSI&ADI)(iii)

Net premiums written

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	Simple Sum			
		Growth		
Fire and allied	373.3	0.6%		
Marine	68.0	0.0%		
Personal accident	212.1	1.5%		
Voluntary automobile	1,344.8	0.1%		
CALI	332.0	-5.6%		
Other	395.8	4.3%		
Total	2,726.0	0.1%		
Total excluding residential EQ insurance and CALI	2,393.0	1.0%		

MSI (Non-Consolidated)		ADI (Non-Consolidated)		
	Growth		Growth	
198.1	0.7%	175.2	0.4%	
60.1	-0.7%	7.9	5.5%	
150.0	1.6%	62.1	1.3%	
655.2	-0.6%	689.6	0.8%	
174.2	-5.6%	157.8	-5.5%	
263.4	4.6%	132.4	3.8%	
1,501.0	0.0%	1,225.0	0.2%	
1,326.2	0.8%	1,066.8	1.2%	

<Reference > Domestic Non-Life Insurance Companies – MSI & ADI FY2018

EI loss ratio

	EI Loss Ratio			EI Loss Ratio				
	FY2017	FY2	018		MSI (Non-co	nsolidated)	ADI (Non-consolidate	
			YoY Change			YoY Change		YoY Change
Fire and allied	76.7%	57.9%	-18.8pt		58.3%	-13.5pt	57.4%	-24.9pt
Marine	60.1%	53.4%	-6.7pt		52.9%	-6.2pt	57.1%	-11.8pt
Personal accident	52.6%	52.9%	0.3pt		53.7%	0.8pt	51.1%	-0.9pt
Voluntary automobile	59.3%	61.3%	2.0pt		61.1%	1.8pt	61.5%	2.2pt
Other	50.1%	56.6%	6.5pt		55.6%	4.3pt	58.6%	10.8pt
Total (excluding residential EQ insurance and CALI)	60.1%	59.0%	-1.1pt		58.4%	-0.7pt	59.8%	-1.6pt
(Excl. impact of nat. cat.)	55.3%	56.2%	0.9pt		56.10%	0.4pt	56.4%	1.7pt

Incurred losses = Net loss paid + loss adjustment expenses + outstanding claims reserves

X Earned premiums, a denominator of EI loss ratio, are calculated with adjustments including unearned premiums (excl. natural catastrophe policy reserves) and reserve funds.

^{* &}quot;Impact of nat. cat." means incurred losses from domestic and overseas natural catastrophes occurred in each year.

Earnings Forecasts for FY2018 – MSI Aioi Life

Key financial data

	FY2017	FY2018 (Forecast)
	Results	Forecast	YoY Change
Amount of new policies*	2,639.5	2,250.0	-14.7%
Annualized premiums of new policies ^{**}	38.8	45.9	18.2%
Amount of policies in force [*]	23,806.8	23,880.0	0.3%
Annualized premiums of policies in force*	412.3	428.7	4.0%
Gross premiums income	492.5	496.8	4.2
Ordinary profit/loss	16.9	16.0	- 0.9
Net income/loss	5.2	5.0	- 0.3

^{*}Amount of new policies, Amount of policies in force, annualized premiums of new policies and annualized premiums of policies in force are total sum of personal insurance and personal annuity insurance.

Earnings Forecasts for FY2018 – MSI Primary Life

Key financial data

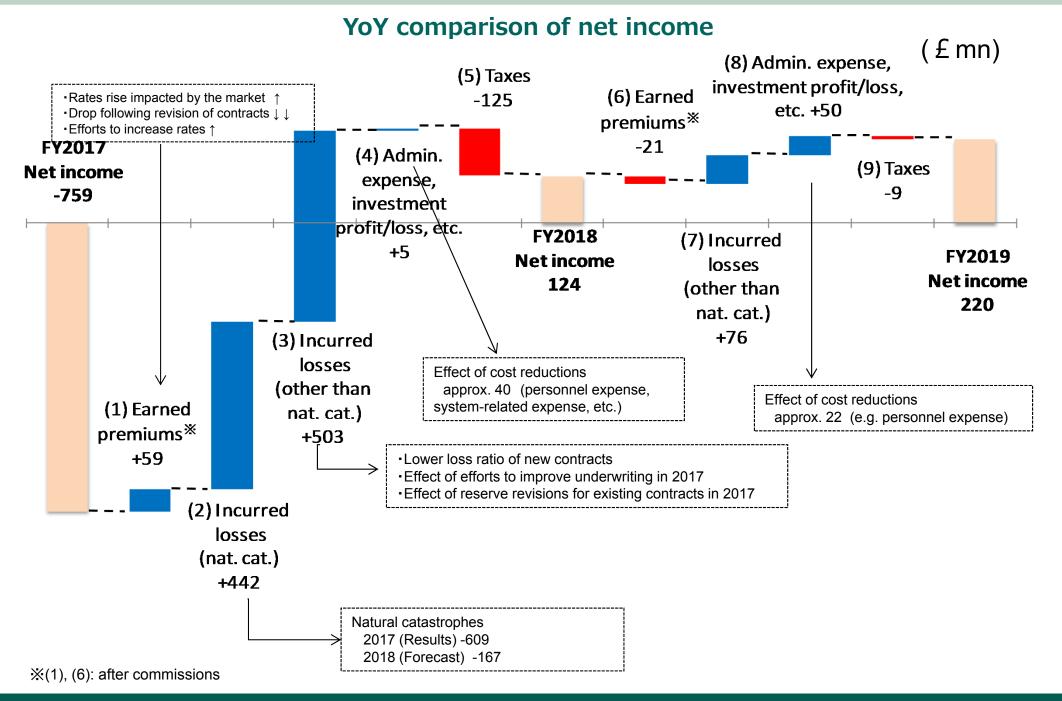
	FY2017	FY2018 (Forecast)
	Results	Forecast	YoY Change
Amount of new policies	1,015.6	1,013.6	- 0.2%
Amount of policies in force	6,061.8	6,570.0	8.4%
Gross premiums income	1,015.6	1,000.0	- 15.6
Ordinary profit/loss	28.9	27.4	- 1.5
Net income/loss	29.2	17.0	- 12.2

Earnings Forecasts for FY2018 – Overseas Subsidiaries

Overseas subsidiaries

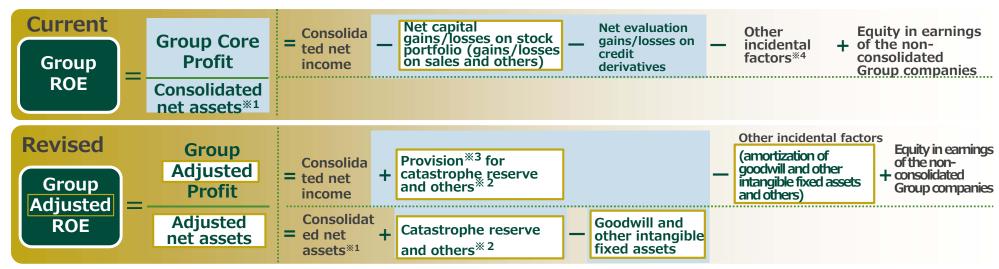
		FY2017	FY2018		
		Results	Forecast	YoY Change	Change ratio
Ne	t premiums written	682.3	716.0	33.6	4.9%
	Asia	162.5	175.7	13.1	8.1%
	Europe	470.4	491.9	21.4	4.6%
	(of which, MS Amlin)	429.6	449.8	20.1	4.7%
	Americas	49.3	48.4	- 0.9	- 1.9%
Ne	t income/loss	- 104.6	40.0	144.6	-
	Asia	10.7	17.3	6.6	61.5%
	Europe	- 124.7	11.9	136.6	-
	(of which, MS Amlin)	- 110.4	18.5	128.9	-
	Americas	3.5	3.0	- 0.5	- 14.7%
	International life insurance	5.8	7.8	1.9	33.5%

<Reference> MS Amlin Recovering Plan



<Reference> Replacement of Group Adjusted Profit and Group Adjusted ROE

Changes to Group Adjusted Profit and Group Adjusted ROE (shaded parts show changes)



 [※] Each adjustment amount is on an after-tax basis ※ 1 Excluding non-controlling interests and stock acquisition rights ※ 2 Catastrophe reserves, contingency reserves and reserve for price fluctuation of domestic non-life insurance business and MSA Life ※ 3 Subtraction in case of reversal ※ 4 Includes amount of amortization of goodwill and other intangible fixed assets (⇒ After revision, specified to that effect)

Table showing replacement at end of FY2017

rable showing replacement at end of 112017		
	Group Adjusted Profit	Group Core Profit
Consolidated net income	¥154.0bn	¥154.0bn
+ provision/reversal to catastrophe reserves, etc.	¥10.6bn	_
— Net capital gains/losses on stock portfolio (gains/losses on sales and others)	_	¥85.3bn
 Net evaluation gains/losses on credit derivatives 	_	-¥0.1bn
+ Other incidental factors (amortization of goodwill and other intangible fixed assets, etc.)	-¥36.2bn	-¥36.2bn
Total	¥201.0bn	¥105.1bn
	Adjusted net assets	Consolidated net assets
Consolidated net assets (capital)	¥2,941.1bn	¥2,941.1bn
+Catastrophe reserves and others (balance)	¥720.4bn	_
- Goodwill and other intangible fixed assets (balance)	¥462.5bn	_
Total	¥3,199.0bn	¥2,941.1bn

Abbreviations of company names used in this presentation

MS&AD Holdings:
 MS&AD Insurance Group Holdings, Inc.

MS&AD : MS&AD Insurance Group

• Mitsui Sumitomo Insurance, MSI: Mitsui Sumitomo Insurance Co., Ltd.

• Aioi Nissay Dowa Insurance, ADI: Aioi Nissay Dowa Insurance Co., Ltd.

• Mitsui Direct General : Mitsui Direct General Insurance Co., Ltd.

• MSI Aioi Life: Mitsui Sumitomo Aioi Life Insurance Co., Ltd.

MSI Primary Life: Mitsui Sumitomo Primary Life Insurance Co., Ltd.

• MS Amlin : MS Amlin plc

• MS First Capital: MS First Capital Insurance Limited

• Challenger: Challenger Limited

• ReAssure : ReAssure Jersey One Limited

Definition of "Group Core Profit" and "Group ROE"

Group Core Profit = Consolidated net income

- Net capital gains/losses on stock portfolio (gains/losses on sales etc.)
- Net evaluation gains/losses on credit derivatives
- Other incidental factors
- + Equity in earnings of the non-consolidated group companies

Group ROE

= Group Core Profit ÷ Consolidated total net assets excluding stock acquisition rights and non-controlling interests (average of beginning and ending amounts of B/S)

Definition of "Group Adjusted Profit" and "Group Adjusted ROE"

Group Adjusted Profit = Consolidated net income

- + Provision for catastrophe loss reserve and others
- Other incidental factors (amortization of goodwill and other intangible fixed assets and others)
- + Equity in earnings of the non-consolidated group companies
- Adjusted Net Assets = Consolidated net assets + Catastrophe reserve and others Goodwill and other intangible fixed assets
- Group Adjusted ROE = Group Adjusted Profit ÷ Adjusted net assets (average of beginning and ending amounts of B/S)

Caution About Forward-Looking Statements

This presentation contains statements about future plans, strategies, and earnings forecasts for MS&AD Insurance Group Holdings and MS&AD Group companies that constitute forward-looking statements. These statements are based on information currently available to the MS&AD Group. Investors are advised that actual results may differ substantially from those expressed or implied by forward-looking statements for various reasons. Actual performance could be adversely affected by (1) economic trends surrounding our business, (2) fierce competition in the insurance sector, (3) exchange-rate fluctuations, and (4) changes in tax and other regulatory systems.

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